



PETRONAS CARIGALI SDN BHD (39275-U)

12th January 2005

INTEGRATED PETROLEUM SERVICES SDN BHD

E 18-02 Plaza 138
138 Jalan Ampang
50450 Kuala Lumpur

Dear Sir

ZERO LOST TIME ACCIDENTS IN 2004

Happy New Year and CONGRATULATIONS! to all Drilling Contractors of PCSB Domestic Operations, for your exemplary performance in achieving ZERO Lost Time Accidents (LTA) in 2004. This is an excellent improvement from the 5 LTAs recorded in 2003.

Also in 2004, PCSB drilling operations recorded a total of only 5 Recordable Injuries, equivalent to a **TRCF of 1.48** (Forecast). According to our records, this is the lowest TRCF recorded since 2000.

This achievement is proof and just reward of the determination and effort by all contractors to achieve safety excellence in PCSB. On behalf of PCSB management, we record our thanks and appreciation to all contractors for their dedication towards this cause.

As we move into 2005, we expect contractors will continue to place unequalled importance to safety and perform excellently and strive towards achieving ZERO injury at the workplace. Let us continue to build upon the **117 days FREE** of Recordable Injury that has so far been recorded since 4 September 2004. Safety initiatives and effort should be further enhanced. We look forward to more reporting of near misses, more focus on hand injury prevention, better management and quality of site safety meetings, increased number of management site visits, enhanced education on safety awareness among all personnel and effective networking in sharing of lessons learnt. These and more will hopefully guarantee safe and efficient operations within PCSB.

UNPRECEDENTED SAFETY EXCELLENCE IN 2005 -

LET'S MAKE IT HAPPEN!

Yours faithfully
For **PETRONAS CARIGALI SDN BHD**

A handwritten signature in black ink, appearing to read 'Mahbob'.

MAHBOB HJ ABDUL MANAN
Senior Manager
Drilling Department

